

APPENDIX XLIV



THE OHIO STATE UNIVERSITY

Board of Trustees

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trustees.osu.edu

SUMMARY OF ACTIONS TAKEN

February 18, 2025 – Wexner Medical Center Board Meeting

Members Present:

Alan A. Stockmeister
Gary R. Heminger
Tomislav B. Mitevski
Juan Jose Perez
George A. Skestos

Joshua H.B. Kerner
Robert H. Schottenstein
Cindy Hilsheimer
Amy Chronis
Hiroyuki Fujita

John W. Zeiger (ex officio)
Walter E. Carter Jr. (ex officio)
Ravi V. Bellamkonda (ex officio)
Michael Papadakis (ex officio)
John J. Warner (ex officio)

Members Present via Zoom: N/A

Members Absent:

Leslie H. Wexner, Stephen D. Steinour

PUBLIC SESSION

The Wexner Medical Center Board convened for its 53rd meeting on Tuesday, February 18, 2025, in person at Longaberger Alumni House on Ohio State's Columbus campus. Board Secretary Jessica A. Eveland called the meeting to order at 2:08 p.m.

At the beginning of the meeting, Mr. Robert Schottenstein welcomed Executive Vice President and Provost Ravi Bellamkonda to the university and Wexner Medical Center Board, noting how excited he and other Board members are to work with him.

Item for Action:

1. Approval of Minutes: No changes were requested to the November 19, 2024, meeting minutes; therefore, a formal vote was not required, and the minutes were considered approved.

Items for Discussion:

2. Chief Executive Officer's Report: Dr. John Warner, chief executive officer, Wexner Medical Center, first reflected on the great work being done by the heart and vascular team at the medical center. November marked the 20th anniversary of the Richard M. Ross Heart Hospital which, when it opened, was the first academic hospital in the nation dedicated to comprehensive cardiovascular care. Over the past year, the hospital hosted nearly 25,000 new outpatient visits and almost 7,000 new inpatient visits — both figures representing strong increases over the prior year. The past year has also seen new partnerships and services.

Dr. Warner then shared an update on the Wexner Medical Center's partnership with Helix to help accelerate the integration of genomic data into research and decision-making. In collaboration with other academic institutions, the initiative will provide no-cost genetic screenings to 100,000 individuals to identify risk factors and inform preventative measures for certain conditions. It will eventually make it easier to develop personalized health plans for patients. He illustrated the value of these efforts with the story of the Smith family, who is affected by a rare aortic dissection condition.



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Dr. Warner updated the Board on progress within the SOAR study, noting that Ohio State has exceeded its target number of completed wellness surveys from across the state and is well over halfway to meeting its goal of enrolling brain-health phenotyping participants. He also discussed the early work of a new mobile MRI unit and its contributions to the SOAR study.

Finally, Dr. Warner recognized Dr. Sylvester Black and Dr. Kymberly Gowdy, both recipients of the Presidential Early Career Award for Scientists and Engineers, and highlighted the 20-person living kidney transplant chain completed at Ohio State in December.

(See Attachment LVII for background information, page 1354)

3. James Cancer Hospital Report: Dr. David Cohn, interim chief executive officer and chief medical officer, James Cancer Hospital and Solove Research Institute shared an update on the institution's work to renew its designation by the National Center Institute as a Comprehensive Cancer Center. He also briefed the Board on The James' new outpatient bone marrow transplant program. This is one example of a broader effort to expand access to, and the reach of, Ohio State's exceptional cancer care — from more robust pre-diagnosis options and outpatient treatments to new partnerships and expanded in-patient capacity in the new hospital tower currently under construction. He closed by noting that registration for Pelotonia 2025 begins in March.

(See Attachment LVIII for background information, page 1365)

4. Wexner Medical Center Financial Report: Mr. Ryan Goerlitz provided a high-level report out of the medical center's financial performance through the first six months of FY25. He detailed the medical center's robust position and projected similarly strong performance for the second half of the fiscal year.

(See Attachment LIX for background information, page 1371)

Items for Action:

5. Resolution No. 2025-53, Recommend Approval To Enter Into/Increase Professional Services And Enter Into/Increase Construction Contracts:

APPROVAL TO ENTER INTO PROFESSIONAL SERVICES CONTRACTS
BRAIN & SPINE – AHU REPLACEMENT

APPROVAL TO ENTER INTO/INCREASE PROFESSIONAL SERVICES AND CONSTRUCTION CONTRACTS
2001 POLARIS PARKWAY – CELL THERAPY LAB

APPROVAL TO ENTER INTO CONSTRUCTION CONTRACTS
EMERGENCY RESPONSE RADIO SYSTEM
JAMES OUTPATIENT CARE - NUC MED EXPANSION
OHIO STATE EAST HOSPITAL – EMERGENCY GENERATOR

Synopsis: Authorization to enter into/increase professional services and construction contracts, as detailed in the attached materials, is proposed.

WHEREAS in accordance with the attached materials, the University desires to enter into professional services contracts for the following project; and

Prof. Serv. Approval	Total
Requested	Requested



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Jay M. Anderson
Carol R. Bradford
Stacy A. Brethauer
David E. Cohn
Scott A. Holliday
Elizabeth Seely
Deana Sievert
Corrin Steinhauer
Andrew M. Thomas

Action: Upon the motion of Mr. Heminger, seconded by Mr. Stockmeister, the Wexner Medical Center Board recommended agenda items No. 5 – Recommend Approval to Enter Into Professional Services and Construction Contracts, and No. 6 – Ratification of Committee Appointment FY 2025-2026, for approval by roll-call vote with the following members present and voting: Mr. Stockmeister, Mr. Heminger, Mr. Mitevski, Mr. Perez, Mr. Skestos, Mr. Kerner, Mr. Schottenstein, Ms. Hilsheimer, Ms. Chronis, Dr. Fujita, Mr. Zeiger, President Carter, Mr. Papadakis and Dr. Warner. Dr. Bellamkonda abstained.

EXECUTIVE SESSION

It was moved by Mr. Stockmeister and seconded by Mr. Mitevski that the Wexner Medical Center Board recess into executive session to consider business-sensitive trade secrets and quality matters required to be kept confidential by federal and state statutes; to consult with legal counsel regarding pending or imminent litigation; and to discuss personnel matters involving the appointment, employment and compensation of public officials, which are required to be kept confidential under Ohio law.

A roll-call vote was taken, and the Board voted to go into executive session with the following members present and voting: Mr. Stockmeister, Mr. Heminger, Mr. Mitevski, Mr. Perez, Mr. Skestos, Mr. Kerner, Mr. Schottenstein, Ms. Hilsheimer, Ms. Chronis, Dr. Fujita, Mr. Zeiger, President Carter, Dr. Bellamkonda, Mr. Papadakis and Dr. Warner.

The Wexner Medical Center Board entered executive session at 2:40 p.m. and adjourned at 4:55 p.m.

The Ohio State University Wexner Medical Center CEO Report



December 6, 2024 - February 19, 2025 Board of Trustees Meetings
ATTACHMENT LVII

Feb. 18, 2025

John J. Warner, MD
CEO, The Ohio State University Wexner Medical Center
Executive Vice President at Ohio State







The Ohio State Wexner Medical Center Heart & Vascular Center saw increases in clinical and programmatic growth across inpatient and outpatient services in 2024.



Nearly 25,000 total new outpatient visits



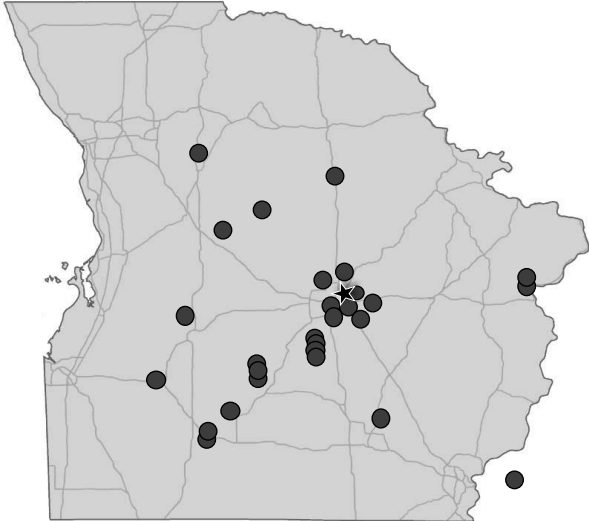
Nearly 7,000 total new inpatient Heart & Vascular visits



Both of those represent strong increases over the prior year

Statewide Impact

Heart & Vascular Network



Key Programmatic Areas

Advanced Electrophysiology	Interventional Cardiology
Comprehensive Cardiac & Vascular Surgery	General & Specialty Cardiovascular Services
Advanced Heart Failure Therapies	Adult Congenital Heart Disease
Thoracic Transplant	Advanced Imaging
Complex Aortic Care	Structural Heart Disease

Heart Express Care

Established Summer 2024

Quarter 1 Summary

Total Volume of

Arrived Patients = 513

(Same Day to 72-hour Access)

Top 5 Reasons for Visit:

- Chest Pain
- Palpitations
- Abnormal Stress
- Syncope
- Atrial Fib





YOUR HELIX
HEALTH RESULTS
ARE READY

Get Your Results



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UNIVERSITY

WEXNER MEDICAL CENTER





Helix@ Health
View more information





Helix@ Traits
View more information





Helix@ Ancestry
View more information

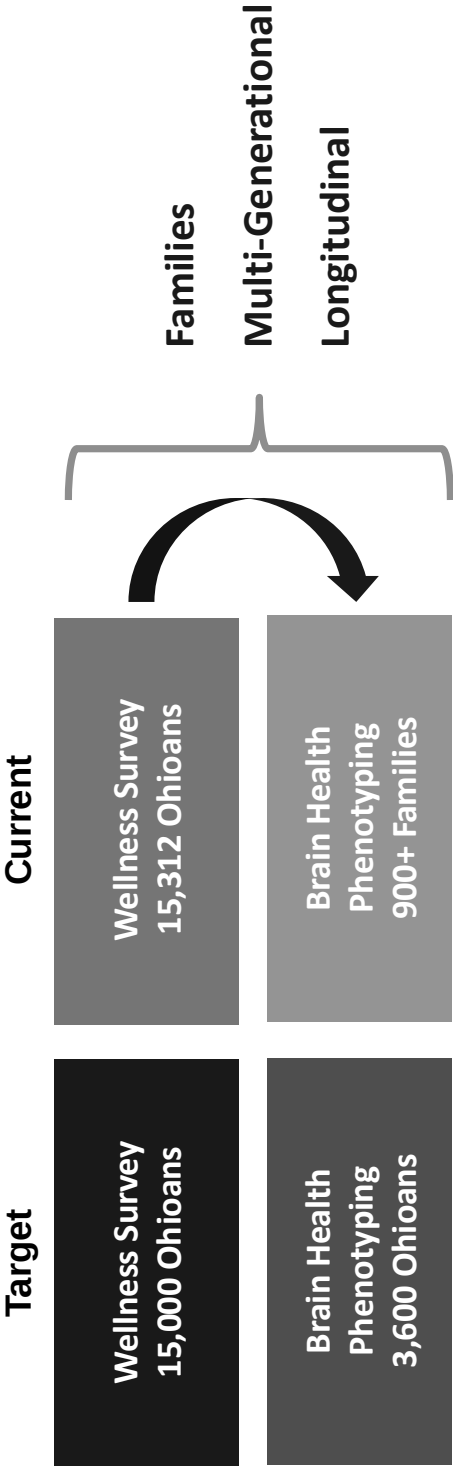


**Rare aortic
dissection targets
two siblings,
saved by the
same surgeon**

1360

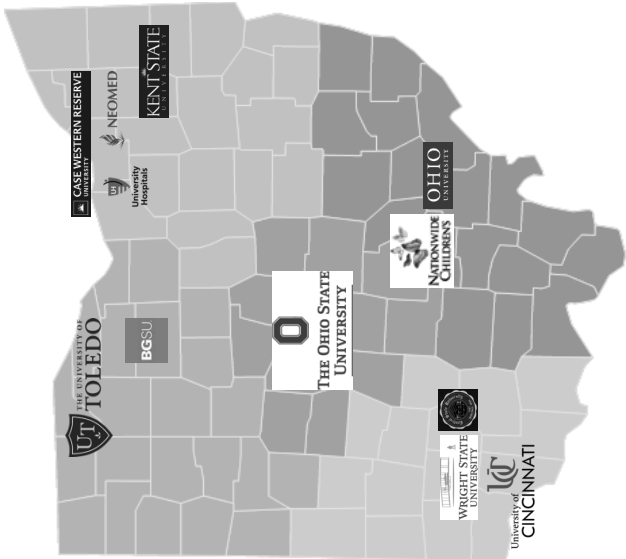


SOAR STUDY

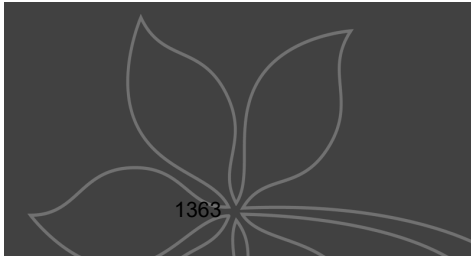


Bring Science to the People

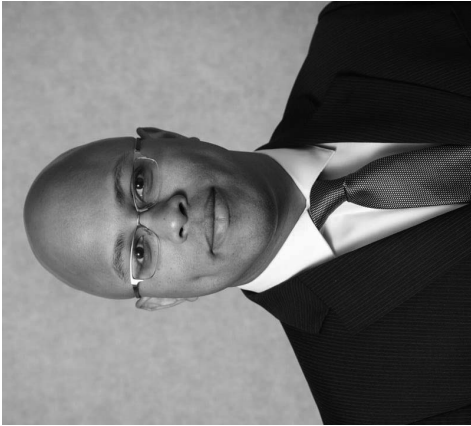
Representing Ohioans across the entire state



Presidential Early Career Award for Scientists and Engineers



1363



Sylvester Black, MD, PhD
Professor of Surgery



Kymberly Gowdy, PhD
Associate Professor of Internal Medicine



THE OHIO STATE UNIVERSITY
WEXNER MEDICAL CENTER



December 6, 2024 - February 14, 2025, From 12:00 PM to 1:00 PM

One of the nation's largest living kidney donation chains brings waves of hope

Complex chain of surgeries over two days gives 10 kidney recipients a new life, makes way for others to get closer to transplantation.

1364



December 6, 2024 - February 14, 2025, From 12:00 PM to 2:00 PM

One of the nation's largest living kidney donation chains brings waves of hope

Complex chain of surgeries over two days gives 10 kidney recipients a new life, makes way for others to get closer to transplantation.

1364



OSUCCC – James Wexner Medical Center Board Presentation

*February 18, 2025
David Cohn, MD, MBA
Interim Chief Executive Officer
James Cancer Hospital and Solove Research Institute*

The James

THE OHIO STATE UNIVERSITY
COMPREHENSIVE CANCER CENTER



National Cancer Institute (NCI) Cancer Center Support Grant

- More than 2200 pages submitted
- Highlights
 - Record research funding
 - Record collaborative publications
 - 5X the national average in clinical trial accrual
 - Exceptional science and discovery
- With this grant, Ohio State will be designated as a “Comprehensive Cancer Center” by the NCI for 50 years!



The Ohio State University
Comprehensive Cancer
Center 2025 Site Visit is
June 5th

The James



Update on Outpatient BMT Program

- Execution of a complex and comprehensive outpatient BMT/CAR-T program is complete - patients to receive infusion in the outpatient setting and recovery at home, all out of the hospital
- Requires support from a holistic and specialized clinical team (social work, housing, nutrition, rehabilitation and others) to achieve high-quality care
- Enabled by Remote (home) Patient Monitoring (RPM) program with partner Veris Health, a cancer-specific RPM vendor
- OSUCCC-James is the first in Central Ohio to offer this service



The James



Expanding Access and Reach of Exceptional James Cancer Care

- **Pre-Diagnosis** – Expanded James Diagnostic Center at James Outpatient Care and Outpatient Care Dublin
- **Sub-Specialty Ambulatory Clinics** – Expanded access at Outpatient Care Dublin, Outpatient Care New Albany and Outpatient Care Powell
- **Infusion** – Outpatient Care Powell with oncology pharmacy and infusion
- **Destination Medicine** – “Includes Virtual 2nd Opinion” clinic
- **Community Care** – New relationship with Zangmeister Cancer Center
- **Acute Care** – 148 additional beds in the New Tower

The James



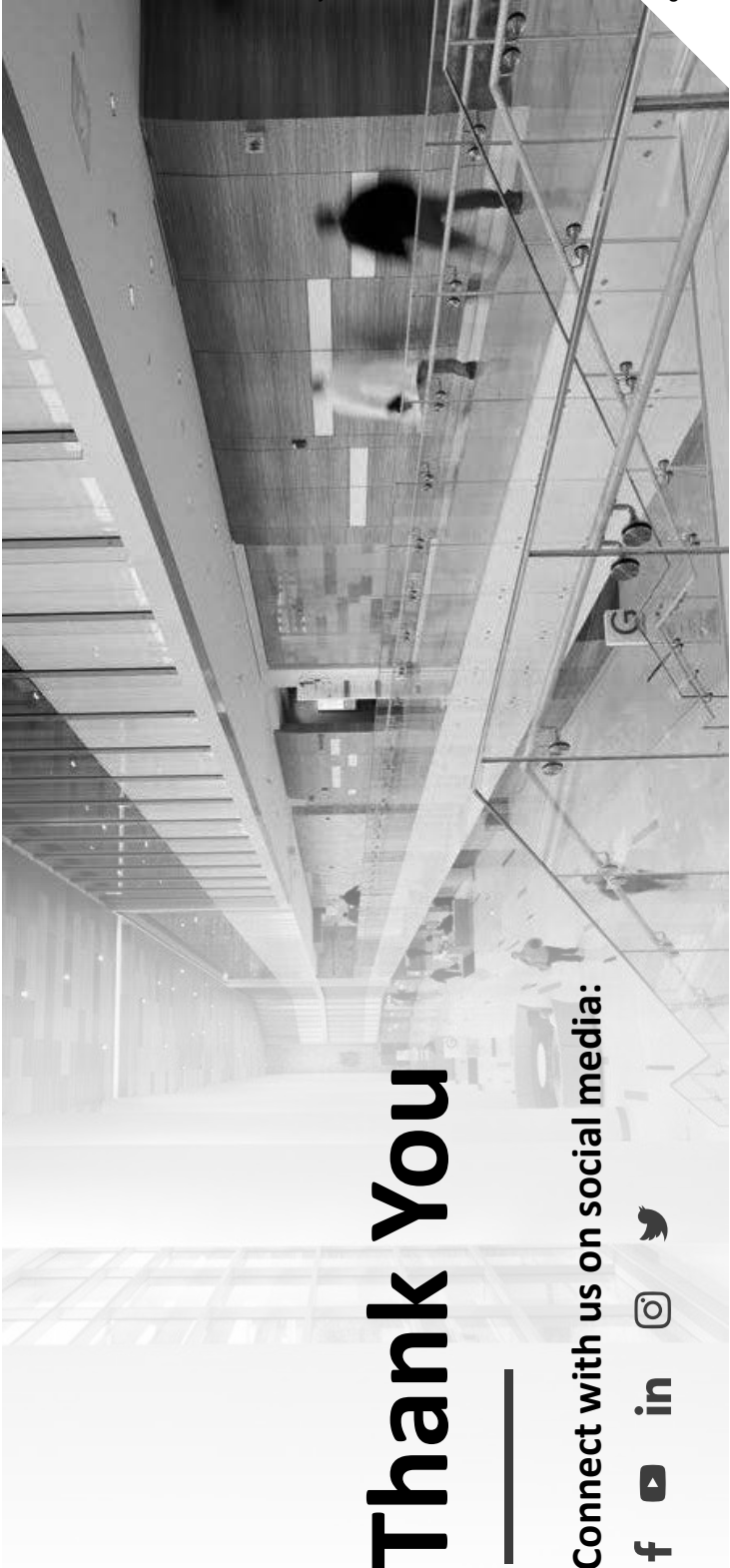
PELOTONIA®
2025

OPENING
CEREMONY
AUGUST 1

RIDE
WEEKEND
AUGUST 2-3

GRAVEL
DAY
OCTOBER 4

REGISTRATION OPENS MARCH 5



Thank You

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The James

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COMPREHENSIVE CANCER CENTER

cancer.osu.edu

ATTACHMENT LIX



**Wexner Medical Center Board
Financial Report
Public Session**
February 18, 2025



December Financial Results

The Ohio State University Health System
Consolidated Statement of Operations
For the YTD ended: December 31, 2024
(in thousands)

	Actual	Budget	Act-Bud Variance	Budget % Var	Prior Year	PY % Var
OPERATING STATEMENT						
Total Operating Revenue	2,435,159	2,336,571	98,588	4.2%	2,164,086	12.5%
Operating Expenses						
Salaries and Benefits	985,849	979,284	(6,565)	-0.7%	928,676	-6.2%
Resident/Purchased Physician Services	127,865	128,227	362	0.3%	110,376	-15.8%
Supplies/Pharmaceuticals/Other	999,605	919,767	(99,838)	-7.6%	831,482	-19.0%
Depreciation	129,775	129,775	-	0.0%	117,069	-10.9%
Interest	25,595	25,377	(218)	-0.9%	21,265	-20.4%
Total Expense	2,258,689	2,182,430	(76,259)	-3.5%	2,008,868	-12.4%
Gain (Loss) from Operations (pre MCI)	176,470	154,141	22,329	14.5%	155,218	13.7%
Medical Center Investments	(121,341)	(118,780)	(2,561)	-2.2%	(125,181)	3.1%
Income from Investments	34,572	28,518	6,054	21.2%	26,989	28.1%
Other Gains (Losses)	18,845	18,850	(5)	0.0%	14,692	28.3%
Excess of Revenue over Expense	\$ 108,546	\$ 82,729	\$ 25,817	31.2%	\$ 71,718	51.4%
Non-Budgeted One-Time Recognitions	\$ -	\$ -	\$ -	0.0%	\$ 3,358	0.0%
Margin with Non-Budgeted One-Time Recognitions	\$ 108,546	\$ 82,729	\$ 25,817	31.2%	\$ 75,076	44.6%
Margin Percentage	4.5%	3.5%	1.0%	25.9%	3.5%	1.0%
EBIDA	\$ 263,916	\$ 237,881	\$ 26,035	10.9%	\$ 213,410	23.7%
EBIDA Margin Percentage	10.8%	10.2%	0.6%	6.4%	9.9%	0.9%

The Ohio State University Wexner Medical Center

Combined Statement of Operations

For the YTD ended: December 31, 2024

(in thousands)

	Actual	Budget	Act-Bud Variance	Budget % Var	Prior Year	PY % Var
OPERATING STATEMENT						
Total Operating Revenue	3,268,880	3,142,747	126,133	4.0%	2,914,743	12.1%
Operating Expenses						
Salaries and Benefits	1,751,693	1,740,494	(11,199)	-0.6%	1,627,985	-7.6%
Resident/Purchased Physician Services	127,865	128,227	362	0.3%	110,376	-15.8%
Supplies/Pharmaceuticals/Other	1,190,524	1,098,807	(91,717)	-8.3%	1,014,247	-17.4%
Depreciation	132,192	132,120	(72)	-0.1%	119,456	-10.7%
Interest	25,717	25,377	(340)	-1.3%	21,370	-20.3%
Total Expense	3,227,992	3,125,024	(102,967)	-3.3%	2,893,434	-11.6%
Gain (Loss) from Operations	40,888	17,722	23,166	130.7%	21,309	91.9%
Income from Investments	39,441	33,620	5,821	17.3%	32,183	22.6%
Other Gains (Losses)	17,284	16,760	524	3.1%	12,661	36.5%
Excess of Revenue over Expense	\$ 97,613	\$ 68,102	\$ 29,511	43.3%	\$ 66,154	47.6%
Non-Budgeted One-Time Recognitions	\$ -	\$ -	\$ -	0.0%	\$ 3,358	0.0%
Margin with Non-Budgeted One-Time Recognitions	\$ 97,613	\$ 68,102	\$ 29,511	43.3%	\$ 69,512	40.4%
Margin Percentage	3.0%	2.2%	0.8%	37.8%	2.4%	0.6%
EBIDA	\$ 255,523	\$ 225,599	\$ 29,923	13.3%	\$ 210,338	21.5%
EBIDA Margin Percentage	7.8%	7.2%	0.6%	8.9%	7.2%	0.6%

* Combined Medical Center includes Health System, OSUP, and College of Medicine.

** This statement does not conform to Generally Accepted Accounting Principles. Different accounting methods are used in each of these entities and no eliminating entries are included.

*** Medical Center financial statements exclude market value adjustments for long-term investment funds

The Ohio State University Wexner Medical Center

Combined Balance Sheet
As of December 31, 2024
(in thousands)

	Dec 2024	June 2024	Change
Cash	\$ 1,601,765	\$ 1,476,652	\$ 125,112
Net Patient Receivables	740,032	756,178	(16,145)
Other Current Assets	248,641	218,438	30,203
Assets Limited as to Use	861,826	958,622	(96,796)
Property, Plant & Equipment - Net	3,809,367	3,706,478	102,889
Other Assets	631,648	610,379	21,269
Total Assets	\$ 7,893,279	\$ 7,726,747	\$ 166,532
Current Liabilities	\$ 577,074	\$ 477,234	\$ 99,840
Other Liabilities	426,719	426,300	419
Total Debt	1,393,391	1,438,011	(44,621)
Net Assets	5,496,095	5,385,201	110,893
Liabilities and Net Assets	\$ 7,893,279	\$ 7,726,747	\$ 166,532
Days Cash on Hand	145.2	151.7	(6.5)
Net Days in Accounts Receivable	51.0	54.3	3.3
Debt to Capital	20.2%	21.1%	0.9%

* Combined Medical Center includes Health System, OSUP, and College of Medicine.

** This Balance sheet is not intended to conform to Generally Accepted Accounting Principles. Different accounting methods are used in each of these entities and no eliminating entries are included.



Thank You

Wexnermedical.osu.edu

ATTACHMENT LX

Project Data Sheet for Board of Trustees Approval

Brain & Spine - AHU Replacement

OSU-200524 (REQ ID# WMC240002)

Project Location: Brain and Spine Hospital (0372)

Approval Requested and Amount

Professional services	\$5.2M
Total requested	\$5.2M

Project Budget

Professional services	\$5.2M
Construction w/contingency	TBD
Total project budget	TBD

Project Funding

Auxiliary funds

Project Schedule

BoT professional services approval	02/25
Design	03/25 – 12/25
BoT construction approval	TBD
Construction	TBD
Facility opening	TBD

Project Delivery Method

Construction Manager at Risk

Planning Framework

- This project is included in the FY25 Capital Investment Plan.
- A study was completed by Karpinski Engineering to review existing conditions.

Project Scope

- The project will replace all 12 air handlers that support the Brain and Spine Hospital. The equipment will be sized and engineered appropriately to accommodate any future changes to the program or space uses.
- The project will be delivered in phases and will allow for temporary infrastructure to minimize disruptions to hospital operations.
- Project phasing and total cost will be validated during design.

Approval Requested

- Approval is requested to enter into professional services contracts.



project team

University project manager: Radabaugh, Alexandra
AE/design architect: TBD
CM at Risk or Design Builder: TBD

Project Data Sheet for Board of Trustees Approval

2001 Polaris Pkwy - Cell Therapy Lab

OSU-230401 (REQ ID# WMC240015)

Project Location: Polaris Pkwy, 2001 (0836)

- Approval Requested and Amount**

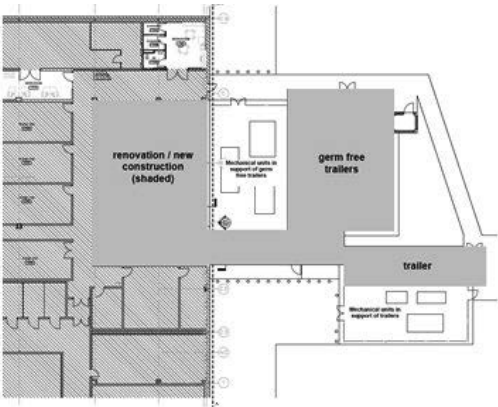
Professional services	\$0.3M
Construction w/contingency	\$4.3M
Total requested	\$4.6M
- Project Budget**

Professional services	\$0.4M
Construction w/contingency	\$11.1M
Total project budget	\$11.5M
- Project Funding**

Auxiliary funds
- Project Schedule**

BoT professional services approval	11/23
Design	12/24 – 05/25
BoT construction approval	02/25
Construction	06/25 – 03/26
Facility opening	06/26
- Project Delivery Method**

General Contracting
- Planning Framework**
 - This project is included in the FY24 Capital Investment Plan.
- Project Scope**
 - This project will deliver the infrastructure to accommodate new cell and gene therapy modular research space, including procurement of modular units from Germ Free.
 - Increased scope includes the renovation of existing vivarium spaces within the Polaris facility and an evaluation of future expansion and phasing considerations to add additional Modular Clean rooms.



Approval Requested

- Approval is requested to increase professional services and construction contracts.

- project team**

University project manager: Garrett, Ken
AE/design architect: BDTAID, Inc.
CM at Risk or Design Builder: TBD

Project Data Sheet for Board of Trustees Approval

Emergency Response Radio System

OSU-200613 (REQ ID# WMC22000001)

Project Location: **Site-see project information

- Approval Requested and Amount**

Construction w/contingency	\$3.2M
Total requested	\$3.2M
- Project Budget**

Professional services	\$1.0M
Construction w/contingency	\$3.6M
Total project budget	\$4.6M
- Project Funding**

Auxiliary funds
- Project Schedule**

BoT professional services approval	08/22
Design	10/22 – 12/24
BoT construction approval	02/25
Construction	03/25 – 10/25
Facility opening	11/25
- Project Delivery Method**

General Contracting



- Planning Framework**
 - The project is included in the FY23 Capital Investment Plan.
 - The criteria for the installation of Emergency Response Radio Systems (ERRS) systems are based on the National Fire Protection Association (NFPA) and Ohio Fire Code (OFC) guidelines.
- Project Scope**
 - The project will provide life safety communication coverage for first responders in Rhodes, Doan, Ross, and the James.
 - Scope includes adding a new distribution hub located in Rhodes Tower in addition to new antennas to improve signal coverage.
 - The existing Verizon system will be utilized for signal coverage.
- Approval Requested**
 - Approval is requested to enter into construction contracts.

-
- project team**

University project manager: Radabaugh, Alexandra
AE/design architect: HAWA
CM at Risk or Design Builder: TBD

Project Data Sheet for Board of Trustees Approval

James Outpatient Care - Nuc Med Expansion

OSU-230732 (REQ ID# IMG230013)

Project Location: The James Outpatient Care (1043)

- Approval Requested and Amount**

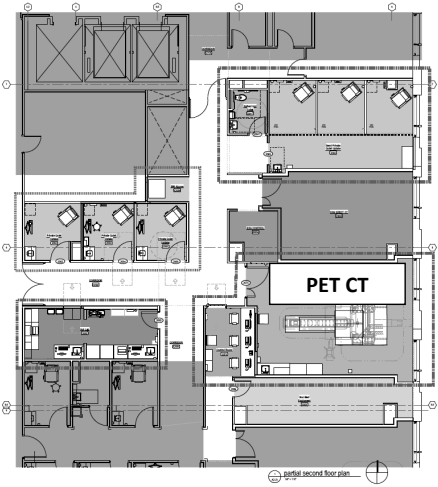
Construction w/contingency	\$5.0M
Total requested	\$5.0M
- Project Budget**

Professional services	\$0.3M
Construction w/contingency	\$5.0M
Total project budget	\$5.3M
- Project Funding**

Auxiliary funds
- Project Schedule**

BoT professional services approval	05/24
Design	10/24 – 05/25
BoT construction approval	02/25
Construction	05/25 – 01/26
Facility opening	02/26
- Project Delivery Method**

Construction Manager at Risk



- Planning Framework**
 - The project was included in the FY24 Capital Investment Plan
 - The PET CT equipment was included in the FY21 Capital Investment Plan for \$2.7M.
 - The project is a part of the planned growth and buildout of the James Outpatient Care Facility.
- Project Scope**
 - The project includes the installation of a second PET CT machine, control room, changing, and support space in the Nuclear Medicine Department on the second floor of the James Outpatient Care building to accommodate the additional patient volume.
 - The space was included as shell space during the building construction project.
- Approval Requested**
 - Approval is requested to enter into construction contracts.

- project team**

University project manager: Dollery, Mitchell
AE/design architect: MA Design
CM at Risk or Design Builder: Ruhlin

Project Data Sheet for Board of Trustees Approval

The Ohio State East Hospital - Emergency Generator

OSU-220156 (REQ ID# EAS220003)

Project Location: East Hospital - Main (0398)

- Approval Requested and Amount**

Construction w/contingency	\$4.2M
Total requested	\$4.2M
- Project Budget**

Professional services	\$0.6M
Construction w/contingency	\$4.2M
Total project budget	\$4.8M
- Project Funding**

Auxiliary funds
- Project Schedule**

BoT professional services approval	08/22
Design	11/22 – 08/25
BoT construction approval	02/25
Construction	01/26 – 12/26
Facility opening	01/27
- Project Delivery Method**

Design Build
- Planning Framework**
 - This project is included in the FY23 Capital Investment Plan.
 - Generator size, budget and schedule were revised during the criteria design phase.
- Project Scope**
 - This project will provide a new 1000 KW generator to support emergency cooling capacity for the Ohio State East Hospital patient tower.
 - The project will meet requirements from the City of Columbus noise restriction which will require a specialized enclosure with a decorative screen to shield view from Taylor Avenue from its location on the east side of the Tower.
 - Generator has a long lead time (~52-60 weeks), the team plans to pre-purchase this item and the construction schedule has planned for when the equipment will arrive.
- Approval Requested**
 - Approval is requested to enter into construction contracts.



-
- project team**

University project manager: Flaherty, Brendan
AE/design architect: Osborn Engineering (CrAE)
CM at Risk or Design Builder: TBD