

APPENDIX LIV



THE OHIO STATE UNIVERSITY

Board of Trustees

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trustees.osu.edu

SUMMARY OF ACTIONS TAKEN

February 14, 2023 - Wexner Medical Center Board Meeting

Members Present:

Alan A. Stockmeister
John W. Zeiger
Tom B. Mitevski
Tanner R. Hunt
Stephen D. Steinour

Robert H. Schottenstein
Cindy Hilsheimer
Hiroyuki Fujita (ex officio)
Kristina M. Johnson (ex officio)
Melissa L. Gilliam (ex officio)

Michael Papadakis (ex officio)
Andrew Thomas (ex officio)
Jay Anderson (ex officio)

Members Present via Zoom:

Leslie H. Wexner
Abigail S. Wexner

Gary R. Heminger

Amy Chronis

Members Absent:

W.G. "Jerry" Jurgensen

PUBLIC SESSION

The Wexner Medical Center Board convened for its 45th meeting on Tuesday, February 14, 2023, at the Longaberger Alumni House on Ohio State's Columbus campus. Board Secretary Jessica A. Eveland called the meeting to order at 1:00 p.m. As co-interim leaders of the Wexner Medical Center, both Jay Anderson Chief Operating Officer, and Andrew Thomas, Chief Clinical Officer, were in attendance, but only Dr. Thomas served as a voting member for this meeting.

Item for Action

1. Approval of Minutes: No changes were requested to the November 15, 2022, meeting minutes; therefore, a formal vote was not required, and the minutes were considered approved.

Items for Discussion

2. Interim Co-Leaders' Report: Dr. Thomas began by taking a moment to acknowledge the recent events at Michigan State University and asked all of us to continue to keep all of those involved at Michigan State – students, parents of students, faculty and staff – in your thoughts and prayers. He welcomed Dr. John J. Warner, our new executive vice president and chief executive officer effective April 1, 2023. Dr. Thomas shared some awards and recognitions starting with recognition from the American Hospital Association - commemorating 100 years of membership by the OSU hospital, now named the WMC Medical Center. The award was received in front of Starling Loving Hall which was the original hospital building here on campus. He also shared the WMC was recognized as a Climate Champion by Healthcare without Harm, an organization focused on climate and environment as it relates to healthcare; the Dodd Inpatient Rehabilitation Center team was once again recognized as the best rehabilitation center in Ohio in Newsweek Magazine based on quality of care; and Castle Connolly, a physician led organization recognizing top doctors across the United States, nominates peers selected on excellence in their profession, shared our numbers increased this year from 350 OSU physicians named last year to 440 named this year. Some individual awards shared included Fred K. Tabung, OSUCCC-James, named to the National Cancer Advisory Board by President Biden. He will be one of six experts influencing the federal



THE OHIO STATE UNIVERSITY

government's approach to cancer research including advising the National Cancer Institute on setting the course of the future for research from the federal government's perspective; Dr. Michael Dick, OSUWMC Emergency Medicine, medical director at University East, received the Jack B. Liberator Lifetime Achievement Award for the State of Ohio EMS Star of Life Awards; and Cindy Koutz, recently received a lifetime achievement award in Association of Physician Assistants in Oncology.

Mr. Anderson shared the recent wrap up of our triannual Joint Commission reaccreditation, it went extremely well and was pleased with the reaction of the surveyors. We also received national recognition for outstanding patient care by Press Ganey and Magnet. Mr. Anderson introduced additional leadership team members of WMC – Sarah Sherer, senior associate vice president and chief human resources officer; Stacy Brethauer, interim chief quality and patient safety officer; and Crystal Tubbs, senior director of clinical quality and patient safety. He then handed it over to Dean Bradford to discuss the new department in College of Medicine - Department of Molecular Medicine and Therapeutics, which Dr. Matthew Ringel will serve as department's inaugural chair. Mr. Anderson then discussed the recently launched our Hospital to Home program, the newest model in patient centered care. We are one in only about 250 hospitals in the country received approval from the Centers of Medicare and Medicaid to implement this program. In conclusion he shared the Comprehensive Transplant Center celebrated their 12,000th organ transplant. Our center is one of the largest in the country.

3. Leading the Way: Neurological Institute: Dr. Benjamin Segal, Chair of the Department of Neurology kicked off the presentation by sharing The Neurological Institute at OSUWMC is on a steep positive trajectory. He described the increase in incidences of neurologic disease in the US and globally over the past 10 years. This increase in incidences not only effects diseases more common in the elderly population such as Alzheimer's disease, Parkinson's disease and stroke but also neurological diseases that effect younger individuals such as multiple sclerosis which usually presents in young adulthood. The incidence in MS has taken a sharp upward turn. The Neurological Institute is a first class internationally recognized program at OSUWMC in terms of neurology, neurological surgery, physical medicine and rehabilitation, and neuroscience, all working together to provide the best care ultimately leading to a cure. Dr. Russell Lonser, Chair of the Department of Neurological Surgery, gave background on The Neurological Institute which is comprised of five departments, 300 faculty, last year \$35 million in research awards and over the past 3 years philanthropy has hit \$51 million. He outlined the ten foundational programs in the Neurological Institute and dove deeper in to 3 of those programs – Neuro-Immunology, Movement Disorders, and Stroke. A newly introduced Parkinson's multidisciplinary clinic treats patients with Parkinson's Disease which is a movement disorder effecting gait, balance, it can slow movements and trigger involuntary movements like tremors. People with Parkinson's disease usually suffer from depression as well as physical limitations. This is one stop shopping where a patient will be evaluated by multiple experts to get cutting edge care. The introduction of this Parkinson's disease multidisciplinary clinic as well as other clinics and innovations in Parkinson's disease has led to OSUWMC being named a finalist as a Parkinson's Center of Excellence by the National Parkinson Foundation. They concluded by discussing an inspiring young patient who had a stroke that was managed by the stroke program.
(See Attachment LI for background information, page 1438)
4. James Cancer Hospital Report: Dr. Cohn highlighted the innovation in care delivery models in the recognition that differentiates our cancer program as one of the finest in the country to advance our top ten mission. He shared The James is one of the few cancer programs across the country truly committed to the principle of providing care to the patients at the right place at the right time to drive superior both experience and patient outcomes, optimal access points and coordination among community based, acute and post-acute settings is truly the hallmark of our cancer program. In an effort to deliver on the promise to treat the right patients in the right place at the right time The James Cancer Hospital and Solove Research Institute designed new and innovative care models with dedicated infrastructure. He shared the recent appointment of Raquel Reinbolt MD, medical



director of the Cancer Care Continuum. The program she oversees delivers complex care across the continuum, aims to maximize efficiency by expanding patient access, reducing length of stay, reducing hospital readmissions and ultimately delivering world class quality and compassionate care to our patients. It is recognized that cancer care continuum starts well prior to the diagnosis of cancer and early diagnosis is the key to improving patient outcomes. A James Cancer Diagnostic Center has been created to direct, expedited access to diagnostic testing, self or provider referrals, same-day or next-day appointments either virtual or in-person. The clinic is led by oncology advanced practice providers and avoids unnecessary emergency department visits and admissions. This program is unique across the country, possibly the only one that exists. It has gained recognition by The Association of Cancer Institutes with their 2022 Innovation Award. Dr. Cohn also discussed the patient's needs during cancer treatment and shared how patients can access Immediate Care Center to treat patients who may be experiencing conditions such as dehydration, pain, fever, etc. In addition, The James Transition of Care Clinic was developed to address the needs of patients recently discharged from the hospital prior to their follow up with their specialist. Patients are identified for highest risk of readmission or poor outcomes and have them evaluated in this clinical setting. Dr. Cohn also called out recognition of nursing excellence with The James being awarded its third Magnet designation by the American Nurses Credentialing Center. He also recognized The James receipt of the Guardian of Excellence Award for 7 consecutive years, and the Pinnacle of Excellence Award for the 4th consecutive year. These awards are for exceeding the 95th percentile in hospital patient experience and showing year over year consistency in executing on our commitment to patient care delivery.

(See Attachment LII for background information, page 1463)

- 5. Wexner Medical Center Financial Report: Mr. Vincent Tammaro, Wexner Medical Center Chief Financial Officer, provided a high-level presentation regarding the medical center's financial performance through the end of the first half of FY23.

(See Attachment LIII for background information, page 1474)

Items for Action

- 6. Resolution No. 2023-73: Recommend Approval to Enter Into/Increase Professional Services and Construction Contracts:

APPROVAL TO ENTER INTO/INCREASE CONSTRUCTION CONTRACTS
Healthy Community Center Renovation
Martha Morehouse Tower HVAC Infrastructure
The James Outpatient Care

Synopsis: Authorization to enter into/increase construction contracts, as detailed in the attached materials, is proposed.

WHEREAS in accordance with the attached materials, the university desires to enter into/increase construction contracts for the following projects; and

	Construction Approval Requested	Total Requested	
Healthy Community Center Renovation	\$4.7M	\$4.7M	auxiliary funds
Martha Morehouse Tower HVAC Infrastructure	\$13.4M	\$13.4M	auxiliary funds



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The James Outpatient
Care

\$7.0M

\$7.0M

auxiliary
funds

NOW THEREFORE BE IT RESOLVED that the Wexner Medical Center Board hereby approves and proposes that the construction contracts for the projects listed above be recommended to the University Board of Trustees for approval.

BE IT FURTHER RESOLVED, that the President and/or Senior Vice President for Business and Finance be authorized to enter into/increase construction contracts for the projects listed above in accordance with established University and State of Ohio procedures, with all actions to be reported to the Board at the appropriate time.

(See Attachment LIV for background information, page 1479)

7. Resolution No. 2023-74: Ratification of Appointments to the Quality and Professional Affairs Committee for FY2023-24:

BE IT RESOLVED, That the Wexner Medical Center Board hereby approves that the ratification of appointments to the Quality and Professional Affairs Committee for FY2023-24 are as follows:

Quality and Professional Affairs Committee

Alan A. Stockmeister, Chair

JUAN JOSE PEREZ

Tanner R. Hunt

Melissa L. Gilliam

Michael Papadakis

Jay M. Anderson

Andrew M. Thomas

Carol R. Bradford

David E. Cohn

Elizabeth Seely

STACY A. BRETHAUER

Scott A. Holliday

Corrin Steinhauer

Lisa Keder

Paul Monk

Abigail S. Wexner (ex officio)

Action: Upon the motion of Mr. Zeiger, seconded by Mr. Mitevski, the Wexner Medical Center Board recommended agenda items No. 6 – Recommend for Approval to Enter Into and Increase Professional Services and Construction Contracts for final approval by majority roll call vote with the following members present and voting: Mr. Wexner, Mr. Stockmeister, Mr. Zeiger, Mr. Heminger, Mr. Mitevski, Mr. Hunt, Mr. Schottenstein, Ms. Hilsheimer, Ms. Chronis, Dr. Fujita, Dr. Johnson, Dr. Gilliam, Mr. Papadakis and Dr. Thomas. Mr. Steinour was not present for this vote and Mrs. Wexner abstained.

Action: Upon the motion of Mr. Stockmeister seconded by Mrs. Wexner, the Wexner Medical Center Board approved agenda item No. 7 – Quality and Professional Affairs Committee Item by majority roll call vote with only the votes of the following members used for approval: Mr. Wexner, Mrs. Wexner, Mr. Stockmeister, Mr. Zeiger, Mr. Heminger, Mr. Mitevski, Mr. Hunt, Mr. Schottenstein, Ms. Hilsheimer, Ms. Chronis, Dr. Fujita, Dr. Johnson, Dr. Gilliam, Mr. Papadakis and Dr. Thomas. Mr. Steinour was not present for this vote.



EXECUTIVE SESSION

It was moved by Mr. Stockmeister and seconded by Mr. Zeiger that the Wexner Medical Center Board recess into executive session to consider business-sensitive trade secrets and quality matters required to be kept confidential by federal and state statutes, to consult with legal counsel regarding pending or imminent litigation, and to discuss personnel matters involving the appointment, employment and compensation of public officials, which are required to be kept confidential under Ohio law.

A roll call vote was taken, and the board voted to go into executive session with the following members present and voting: Mrs. Wexner, Mr. Stockmeister, Mr. Zeiger, Mr. Heminger, Mr. Mitevski, Mr. Hunt, Mr. Schottenstein, Ms. Hilsheimer, Ms. Chronis, Dr. Fujita, Dr. Johnson, Dr. Gilliam, Mr. Papadakis and Dr. Thomas. Mr. Wexner and Mr. Steinour were not present for this vote.

The Wexner Medical Center Board entered executive session at 2:08 p.m. and adjourned at 4:52 p.m.

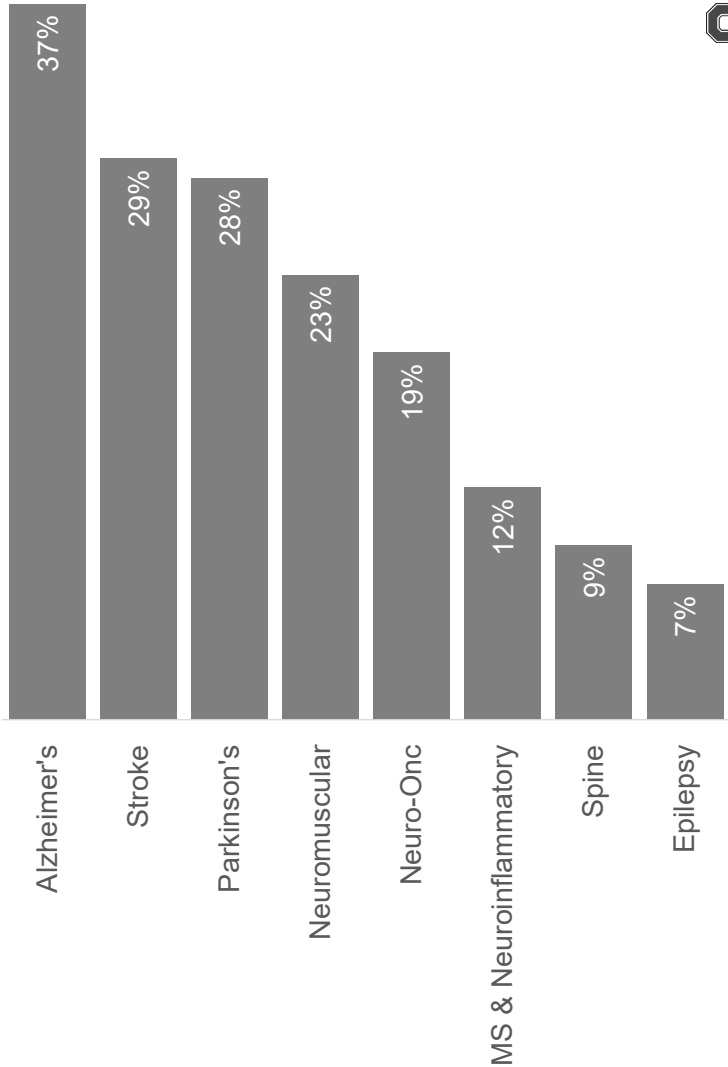


Neurological Institute

Wexner Medical Center Board
February 14, 2023

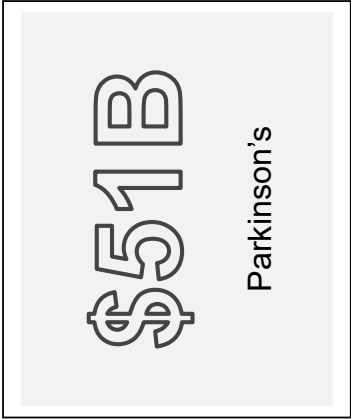
*Russell Lonser, MD – Professor and Chair, Department of Neurological Surgery
Benjamin Segal, MD – Professor and Chair, Department of Neurology*

Central Ohio Outpatient 10-Year Growth Forecast



Growing Burden of Neurological Disease in U.S.

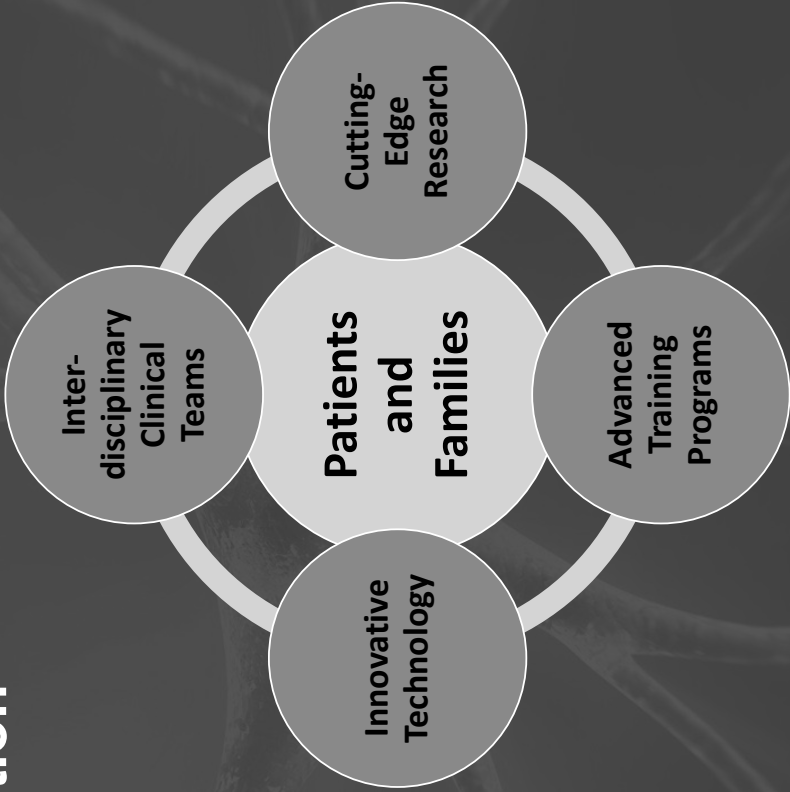
Annual health care expenditure for care of patients



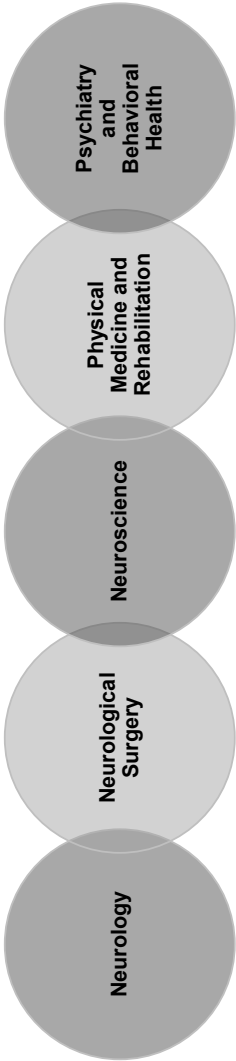
(Bebo B, et al., Neurology 2022)
(Deb A, et al., Aging Ment Health 2018)
(Yang W, et al., npj Parkinson's Disease 2020)

Neurological Institute Ambition

To create a world-class Neurological Institute that delivers accessible, quality care and treatment to those impacted with neurological conditions through innovations in clinical delivery, research and education



Neurological Institute by the Numbers



14Faculty Members Across 5 Departments	288	Research Awards (FY22)	\$35.4M	Philanthropy (last 3 years)	\$51.3M	Outpatient Visits (FY22)	250,012
Inpatients (FY22)	7,005	Surgeries (FY22)	5,674	New Subspecialty Clinics	21	Growing Statewide Inpatient Market Share	

Continued Expansion of Inpatient Market Share

- Recruit and retain top-tier talent
 - Improve access to coordinated, collaborative subspecialty care
- Offer access to advanced clinical trials and therapeutics
- Lead the market in virtual health care-delivery partnerships

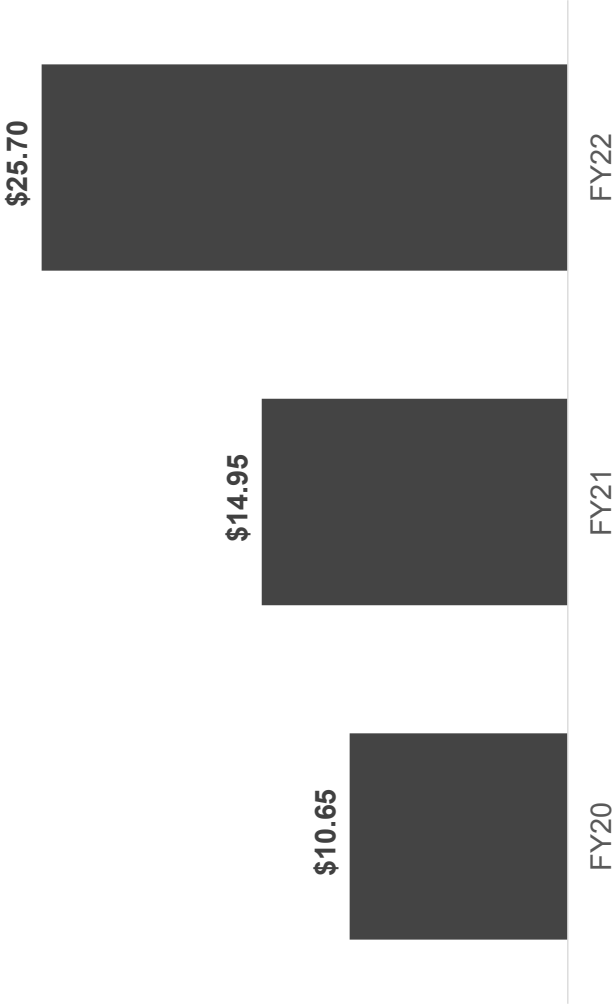
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Statewide Market Share FY22	
Mercy Health	14.5%
Cleveland Clinic	14.4%
UH Cleveland	9.6%
OhioHealth	8.3%
Ohio State	6.3%
Premier Health	4.9%
Mount Carmel	4.8%

Franklin and Contiguous Counties Market Share FY22	
OhioHealth	40.7%
Mount Carmel	28.9%
Ohio State	23.6%
Licking Memorial	2.1%
Fairfield Med Ctr	2.1%
Cleveland Clinic	2.1%
Madison Health	0.7%

Community Impact and Support

Millions in philanthropy



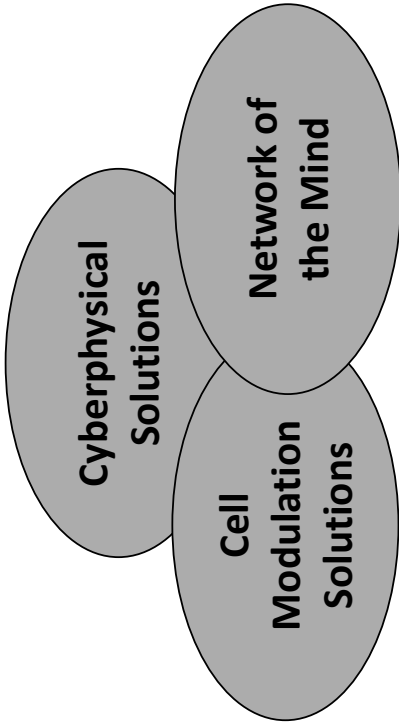
Neurological Institute Training Programs

Health and Rehabilitation Science Programs	
2	293
programs	learners
Graduate Medical Education Residencies and Fellowships	
21	124
programs	learners

Innovation and Commercialization

Ohio State, Battelle pledge \$10M to nonprofit to bring neurotech inventions to market

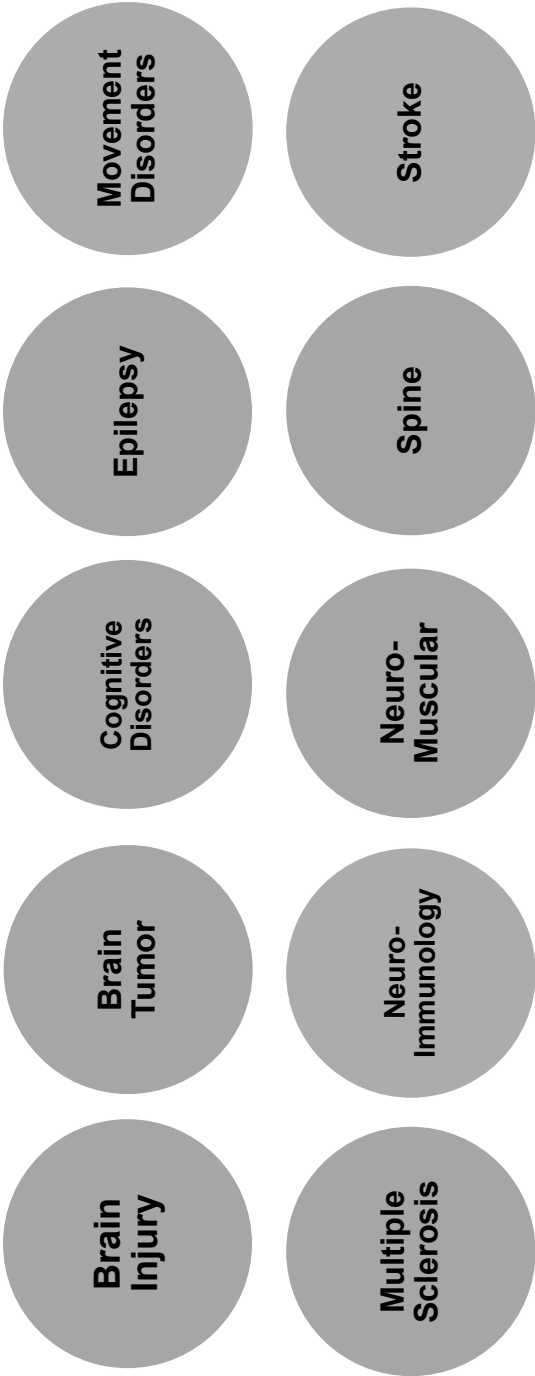
- Founded NeuroTech Institute
- \$28.5 million raised to date from partners and investors



**Tim Lucas,
MD, PhD**
Inaugural Director
NeuroTech Institute



Interdisciplinary Work in 10 Foundational Programs



**Interdisciplinary Clinical Teams • Innovative Technology
Cutting-Edge Research • Advanced Training Programs**



Neuro-Immunology

Article | Published: 26 October 2020

A new neutrophil subset promotes CNS neuron survival and axon regeneration

Andrew R. Säs, Kevin S. Carbajal, Andrew D. Jerome, Rajasree Menon, Choya Yoon, Ashley L. Kalinski, Roman J. Giger & Benjamin M. Segal 

Nature Immunology, 21, 1496–1505 (2020) | [Cite this article](#)

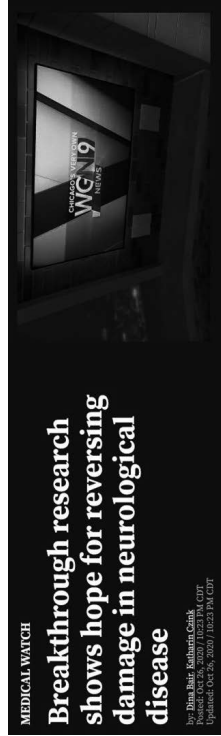
- Article ranked in the 98th percentile of 418,604 articles in all journals for 2020
- Accessed more than 17,000 times
- Already cited by 82 other scientific articles

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DAMAGED NERVE CELL



REGENERATED NERVE CELL



Neuro-Immunology



Cell Reports

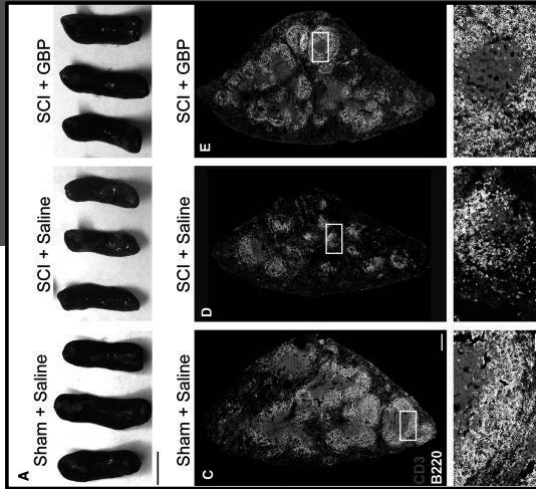
Volume 34, Issue 4, 26 January 2021, 108667

Article

Acute post-injury blockade of $\alpha 2\delta$ -1 calcium channel subunits prevents pathological autonomic plasticity after spinal cord injury

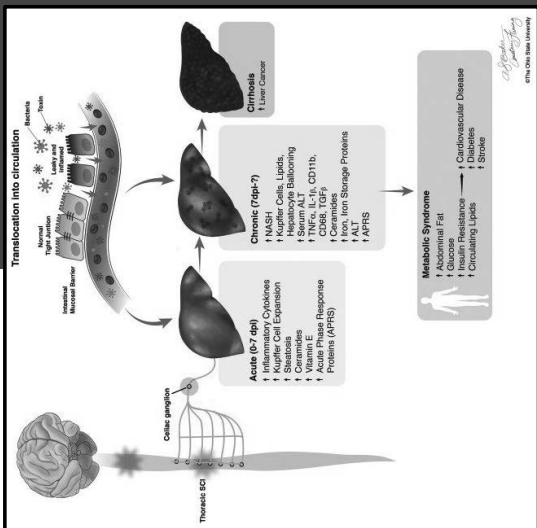
Faith H. Brennan^{1,7}, Benjamin T. Noble^{1,7}, Yan Wang^{1,7}, Zhen Guan¹, Hayes Davis¹, Xiaokui Mo², Clay Harris³, Cagla Eroglu⁴, Adam R. Ferguson^{5,6}, Phillip G. Popovich^{1,8}✉

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Hepatic dysfunction after spinal cord injury: A vicious cycle of central and peripheral pathology?

Matthew T. Goodus^{a, b}, Dana M. McTigue^{a, b}



Movement Disorders Interdisciplinary clinics



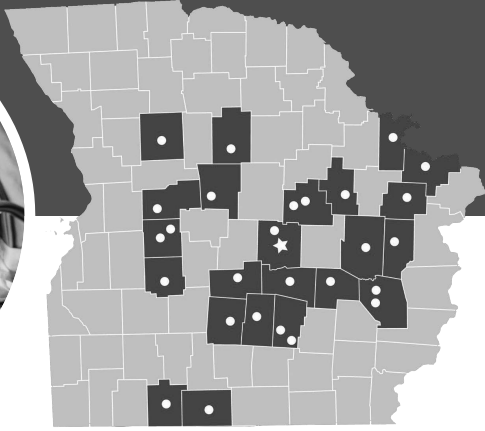
Movement Disorders

- Clinical Trials and Advanced Therapeutics
 - Phase I drug trials
 - Phase III drug trials
- Neuromodulation/Deep Brain Stimulation
 - Medtronic partnership for product development
 - Reduced tremors in Parkinson's
 - Reduced epileptic seizure frequency
- Gene Therapy
 - Treatment of spinal muscular atrophy with intraspinal Spinraza injections
 - Treatment of AADC with intracranial injections



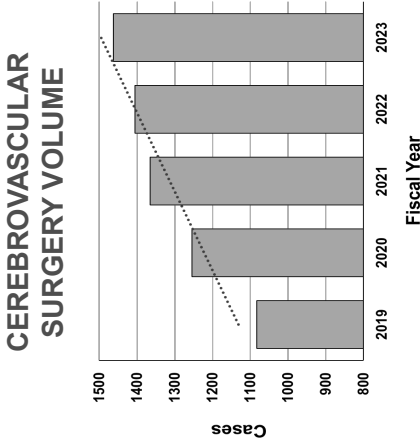
Ohio State Telestroke Network

- Ohio's largest telestroke network: 29 hospitals in 25 counties
- Connects community hospitals with nationally recognized Ohio State stroke specialists
- AHA Comprehensive Stroke Center
- Stroke program growth over last 5 years:
 - 23.7% increase overall
 - 26.8% increase in stroke transfers
 - 66.3% increase in hemorrhagic strokes treated

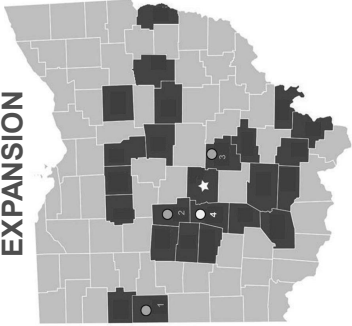


Stroke Program Drives Further Research and Innovation

- 11 active stroke clinical trials
 - 5 new trials in 2021
 - 7 new trials in 2022
- NIH, industry and Ohio State investigator-initiated trials
- Telestroke hemorrhagic hotline for referring physicians to speak to a neurosurgeon
- 3 partner hospitals across the state leverage the Telestroke Network for teleneurology consults

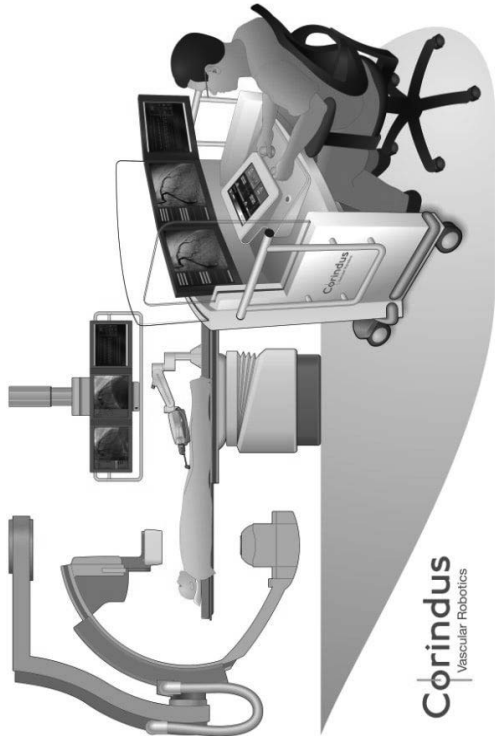


OHIO STATE TELENEUROLOGY EXPANSION



Stroke Program Drives Further Research and Innovation

Strategic partnership with Siemens Healthineers focused on robotic endovascular surgery



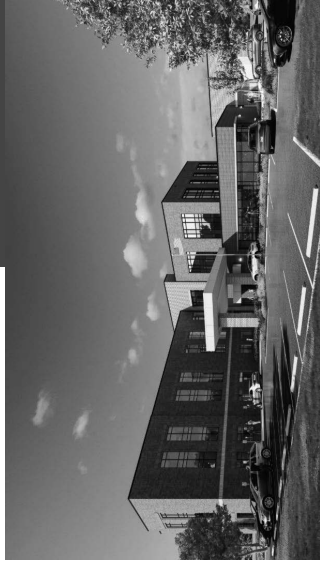
Corindus
Vascular Robotics



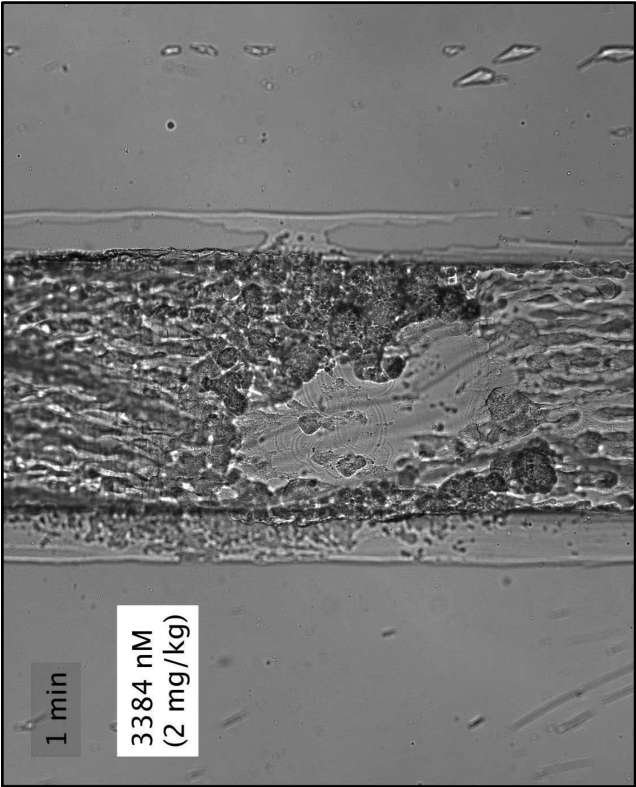
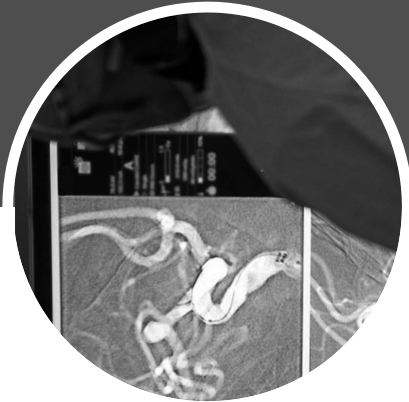
Stroke Program Drives Further Research and Innovation

Ohio State Wexner Medical Center announces plans for new inpatient rehab hospital to open in 2025

- Nationally accredited stroke rehabilitation program
- 188 out of 946 (19.9%) post-stroke rehab admissions (FY22)
- New rehab hospital will also include:
 - Traumatic brain injury program
 - Spinal cord injury program



Stroke Program Drives Further Research and Innovation



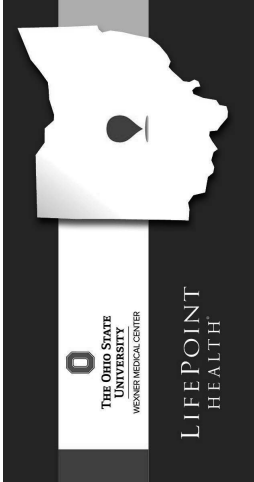
— Patient Impact: Eva’s Story



Appendix: Neurological Institute on OHIO STATE Health & Discovery

- A new hope for neurological disorders
- A promising new stroke treatment
- Drawing to clarity after bipolar disorder diagnosis
- FAQ: Mental illness diagnosis and treatment
- Frequently Asked Questions about Alzheimer's Disease and Dementia
- Games like Wordle can Improve brain health
- Gene therapy changes patient's life
- Gene therapy is changing lives
- Helping treat stroke patients in rural Ohio
- How to prevent suicide
- Innovative approach with neurology clinics
- Multiple Sclerosis FAQ
- Ohio State football coach's gift
- Philanthropy for gene therapy
- Preventing suicide among U.S. military personnel and veterans
- Promote healing with orthobiologics
- Removing limitations and creating natural movement for prosthetics
- Revolutionary test for memory disorders
- Stroke FAQ with Dr. Shahid Nimjee
- Strokes are possible for the young and healthy
- Studies in brain changes aim for early detection of Alzheimer's, dementia
- Suicide prevention FAQ with Craig Bryan, PsyD
- Understanding the origins of mental illness
- Zero Suicides: Military members and suicide prevention

Appendix: Awards and Accreditations



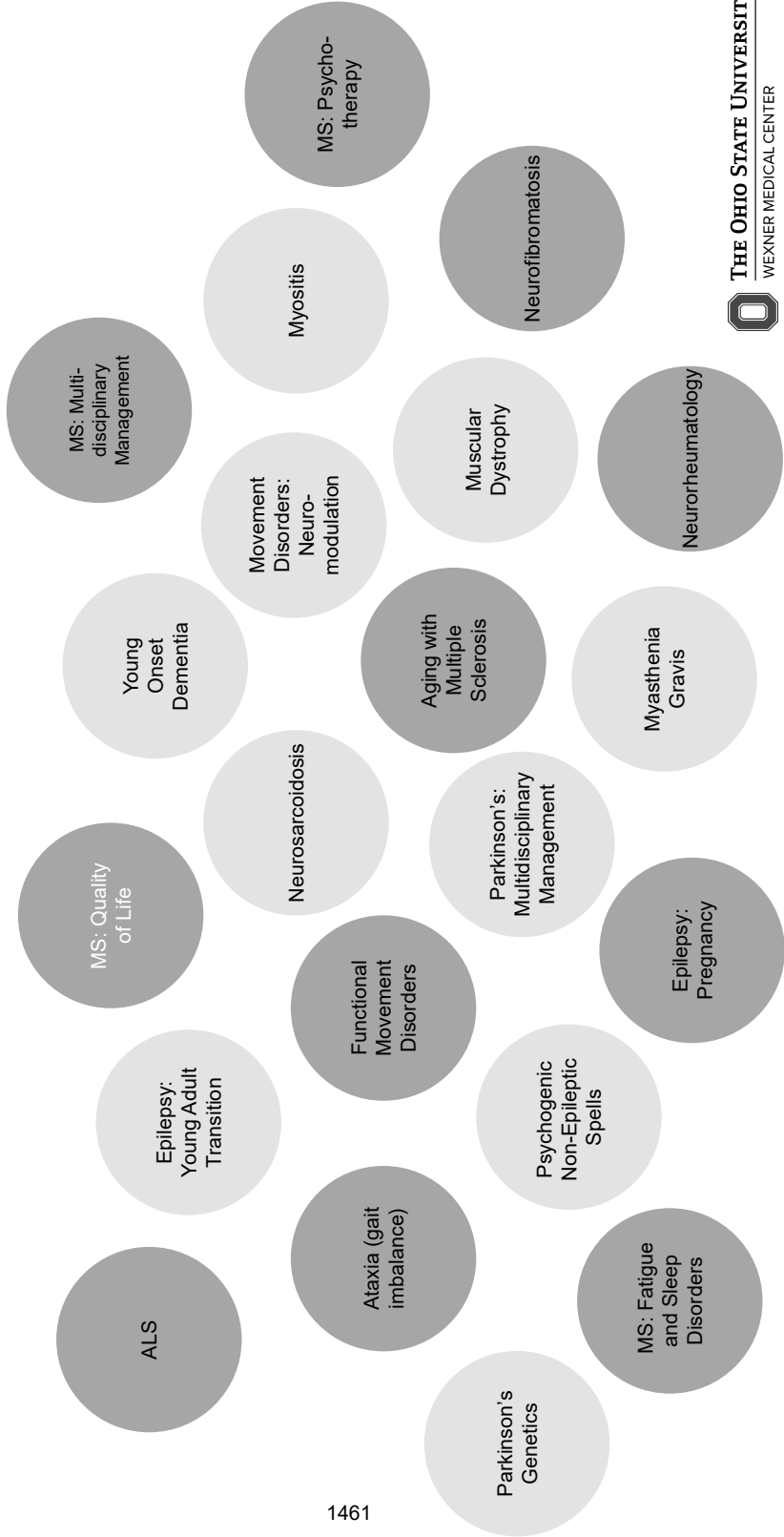




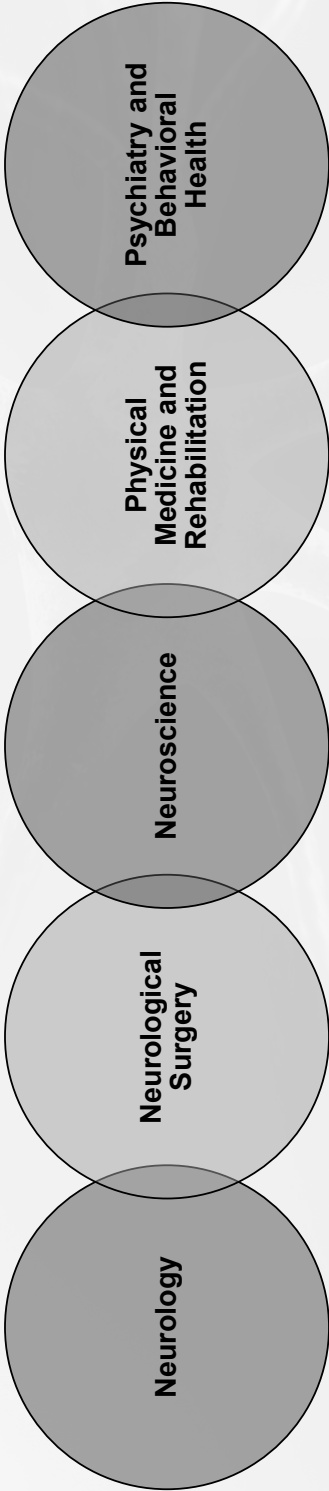




Appendix: Neurological Institute 21 Subspecialty Clinics



Appendix: Neurological Institute Structure

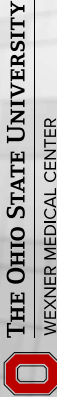


Wexner Medical Center Board Report

The Arthur G. James Cancer Hospital and
Richard J. Solove Research Institute

David E. Cohn, MD, MBA
Interim Chief Executive Officer
February 14, 2023

The James



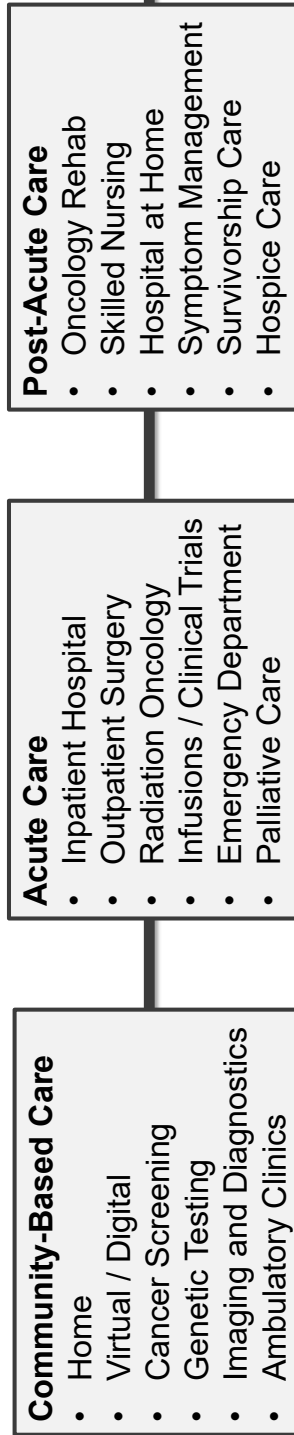
Creating a Cancer-free World.
One Person, One Discovery at a Time.

The Ohio State University Comprehensive Cancer Center – Arthur G. James Cancer Hospital and Richard J. Solove Research Institute

The James Cancer Hospital and Solove Research Institute is More than a Hospital

Optimal access points and coordination among
community-based, acute and post-acute settings

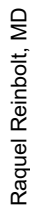
Cancer Care Across the Continuum



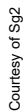
The James



Medical Director of the Cancer Care Continuum



THE OHIO STATE UNIVERSITY
WEXNER MEDICAL CENTER



Pre-Diagnosis

The James Cancer Diagnostic Center (JDC)

- Direct, expedited access to diagnostic testing
- Timely and precise diagnosis leading to specialty-based cancer treatment
- Patients can self-refer or be referred by a provider
- Same-day or next-day appointments, virtually or in-person
- Clinic led by oncology advanced practice providers
- Avoids unnecessary emergency department visits, hospital admissions or transfer to the James

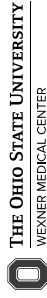


The James



cancer.osu.edu/diagnosticcenter

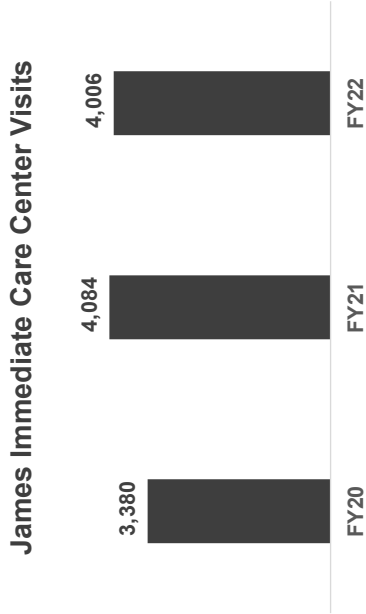
The James



During Cancer Treatment

Immediate Care Center (ICC)

- Open 24 hours/day, 7 days/week by referral only
- Sees established James patients for urgent, but stable, conditions requiring evaluation by a provider
- Conditions may include dehydration, cancer pain, fever, or uncontrolled nausea/vomiting
- Serves as a decision-making point of care to direct patients to home, ED, or hospital admission based on acuity
- Visits have plateaued due to capacity - Expansion to 14 beds occurs January 2023



Patients Finding Fast Relief at The James' Immediate Care Center

The James

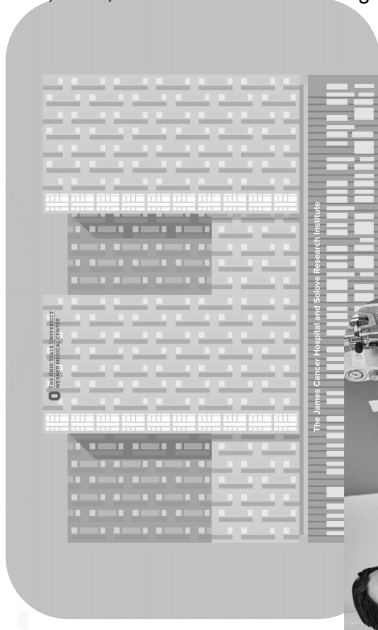


Post-Discharge

James Transition of Care Clinic (JTOCC)

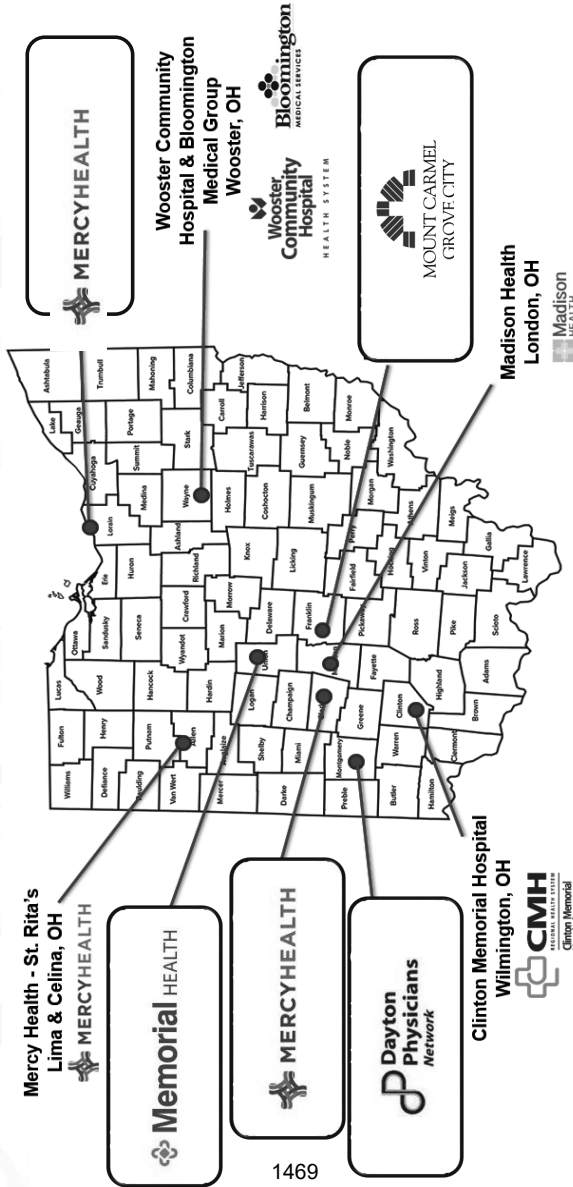
- Recently discharged patients evaluated to ensure needs are being met
 - Medication compliance, symptom control, improving condition
- Targeted communication to primary oncology team before and after patient visit
- Combines virtual and in-person assessments tailored to the patient's needs
- Reduces risk of ED visits and hospital readmission and improves transitional care

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The James

Community-Based Care – James Cancer Network (JCN)



James Cancer Network Footprint

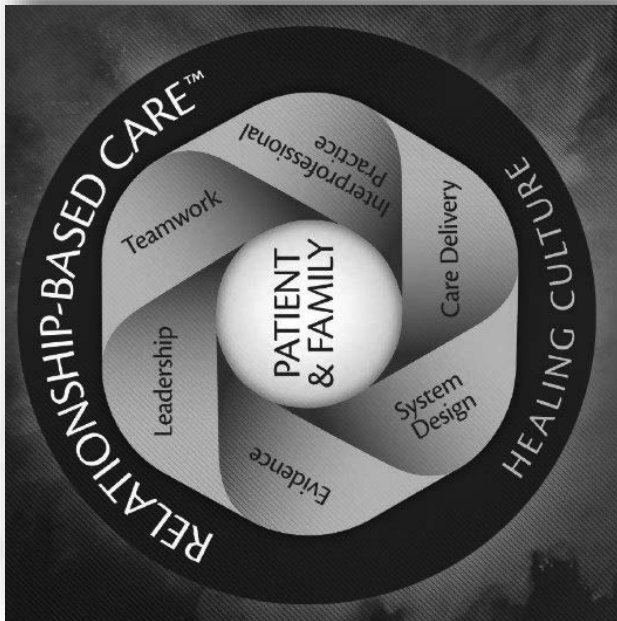
*Blue box denotes new relationship between CY 19-22

James Cancer Network

- ✓ Added five sites since CY19
- ✓ Healthy State Alliance
- ✓ Appointed Chris Rhoades, MD as Director of Clinical Operations and Community Engagement

The James

This Work Supports Principle of Patient-Centered Care



- Four central tenets of RBC:
 - Patient-centered and family-centered care
 - Knowing and caring for ourselves
 - Collaboration with our colleagues
 - A strong commitment to the communities we serve
- A caring and healing environment includes mind, body and spirit
- Improves safety, quality, patient satisfaction, and employee engagement

The James

The Quality of Nursing Practice



- The James was awarded its third Magnet designation by the American Nurses Credentialing Center
 - Nine “exemplars” for outstanding nursing care
 - 9% of US hospitals are Magnet designated
- Recognizes health care organizations for quality patient care, nursing excellence and innovations in professional nursing practice



The James



The Experience of Patients through the Continuum



Recognizes hospitals that have achieved patient experience scores at the 95th percentile and above



Recognizes hospitals that have consistently achieved patient experience scores at the 95th percentile and above for at least 3 consecutive years

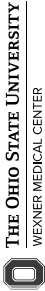
The James

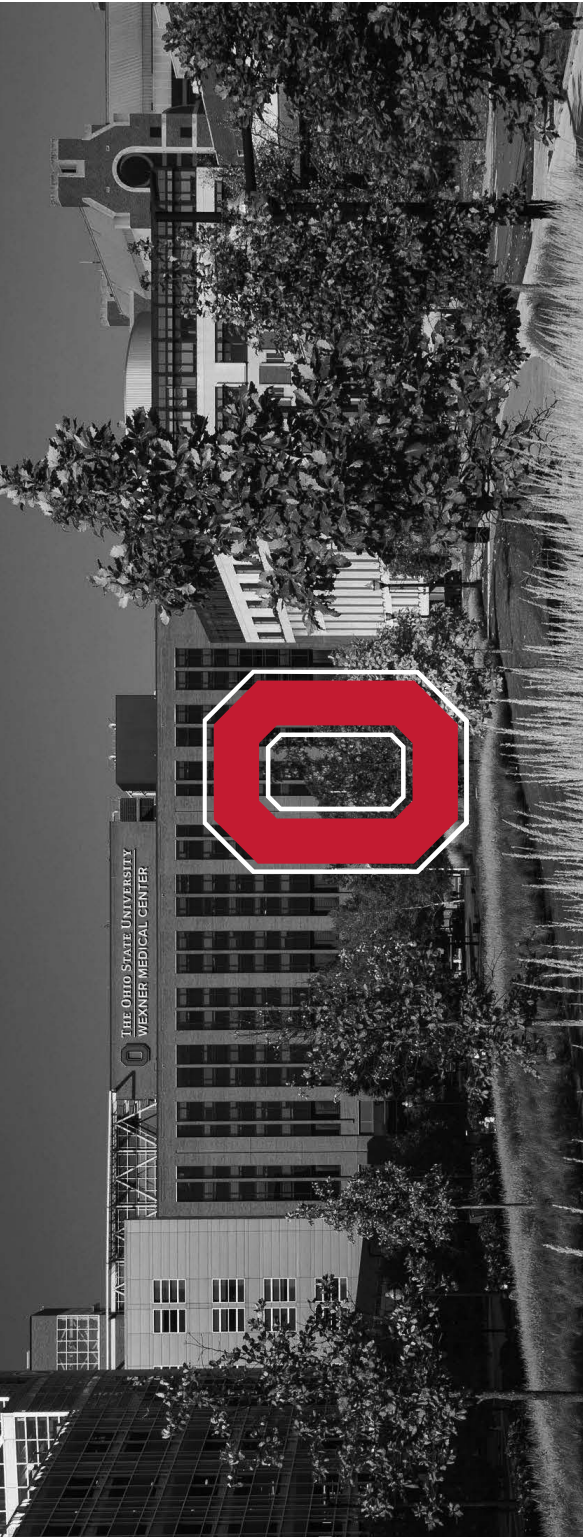


**Together, we are working
to create a cancer-free
world.**

**One person,
one discovery at a time.**

The James





**Wexner Medical Center Board
Financial Report
Public Session**

February 14, 2023

The Ohio State University Health System

Consolidated Statement of Operations

For the YTD ended: December 31, 2022
(in thousands)

OSUHS						
	Actual	Budget	Act-Bud Variance	Budget % Var	Prior Year	PY % Var
OPERATING STATEMENT						
Total Operating Revenue	1,945,550	1,946,885	(1,335)	-0.1%	1,813,094	7.3%
Operating Expenses						
Salaries and Benefits	854,262	834,383	(19,879)	-2.4%	721,457	-18.4%
Resident/Purchased Physician Services	97,255	94,668	(2,587)	-2.7%	83,170	-16.9%
Supplies/Pharmaceuticals/Other	734,464	724,369	(10,095)	-1.4%	682,832	-7.6%
Depreciation	108,245	108,246	1	0.0%	98,121	-10.3%
Interest	22,530	22,530	-	0.0%	18,856	-19.5%
Total Expense	1,816,756	1,784,196	(32,560)	-1.8%	1,604,436	-13.2%
Gain (Loss) from Operations (pre MCI)	128,794	162,689	(33,895)	-20.8%	208,658	-38.3%
Medical Center Investments	(115,408)	(115,408)	-	0.0%	(102,148)	-13.0%
Income from Investments	13,409	15,911	(2,502)	-15.7%	14,721	-8.9%
Other Gains (Losses)	13,464	13,213	251	---	12,860	---
Excess of Revenue over Expense	\$ 40,258	\$ 76,406	\$ (36,148)	-47.3%	\$ 134,091	-70.0%
Non-Budgeted One-Time Recognitions	\$ 51,151	\$ -	\$ 51,151	0.0%	\$ -	0.0%
Margin with Non-Budgeted One-Time Recognitions	\$ 91,409	\$ 76,406	\$ 15,003	19.6%	\$ 134,091	-31.8%
Margin Percentage	4.7%	3.9%	0.8%	19.7%	7.4%	-2.7%
EBIDA	\$ 222,184	\$ 207,182	\$ 15,002	7.2%	\$ 251,068	-11.5%
EBIDA Margin Percentage	11.4%	10.6%	0.8%	7.3%	13.8%	-2.4%

The Ohio State University Wexner Medical Center

Combined Statement of Operations

For the YTD ended: December 31, 2022

(in thousands)

	Actual	Budget	Act-Bud Variance	Budget % Var	Prior Year	PY % Var
OPERATING STATEMENT						
Total Revenue	\$ 2,628,965	\$ 2,618,791	\$ 10,174	0.4%	\$ 2,445,829	7.5%
Operating Expenses						
Salaries and Benefits	1,493,015	1,469,406	(23,609)	-1.6%	1,300,428	-14.8%
Resident/Purchased Physician Services	97,255	94,668	(2,587)	-2.7%	83,170	-16.9%
Supplies/Pharmaceuticals/Other	857,115	838,166	(18,948)	-2.3%	773,227	-10.8%
Depreciation	117,248	117,705	457	0.4%	108,785	-7.8%
Interest	22,635	22,660	24	0.1%	18,972	-19.3%
Total Expense	2,587,268	2,542,605	(44,664)	-1.8%	2,284,581	-13.2%
Excess of Revenue over Expense	\$ 41,696	\$ 76,186	\$ (34,490)	-45.3%	\$ 161,247	-74.1%
Non-Budgeted One-Time Recognitions	\$ 51,151	\$ -	\$ 51,151	0.0%	\$ -	0.0%
Margin with Non-Budgeted One-Time Recognitions	\$ 92,847	\$ 76,186	\$ 16,661	21.9%	\$ 161,247	-42.4%
EBIDA	\$ 232,731	\$ 216,550	\$ 16,180	7.5%	\$ 289,004	-19.5%
Financial Metrics						
Integrated Margin Percentage	3.5%	2.9%	0.6%	21.4%	6.6%	-3.1%
EBIDA Margin Percentage	8.9%	8.3%	0.6%	7.1%	11.8%	-3.0%
* This statement does not conform to Generally Accepted Accounting Principles. Different accounting methods are used in each of these entities and no eliminating entries are included.						
** Medical Center financials exclude market value adjustments for long-term investment funds						

The Ohio State University Wexner Medical Center

Combined Balance Sheet

As of: December 31, 2022

(in thousands)

	Dec 2022	June 2022	FY23-FY22 Change
Cash	\$ 1,265,793	\$ 1,502,668	\$ (236,875)
Net Patient Receivables	575,414	556,491	18,923
Other Current Assets	245,122	203,459	41,663
Assets Limited as to Use	1,345,294	1,424,729	(79,434)
Property, Plant & Equipment - Net	2,946,120	2,721,786	224,334
Other Assets	743,253	736,884	6,370
Total Assets	\$ 7,120,997	\$ 7,146,017	\$ (25,020)
Current Liabilities	\$ 568,142	\$ 687,738	\$ (119,596)
Other Liabilities	327,913	327,713	200
Long-Term Debt	1,298,779	1,340,497	(41,718)
Net Assets - Unrestricted	4,071,251	3,946,216	125,036
Net Assets - Restricted	854,912	843,853	11,060
Liabilities and Net Assets	\$ 7,120,997	\$ 7,146,017	\$ (25,020)
Net Days in Accounts Receivable	49.1	49.0	(0.1)

This Balance sheet is not intended to conform to Generally Accepted Accounting Principles. Different accounting methods are used in each of these entities and no eliminating entries are included.

Thank You

Wexnermedical.osu.edu

ATTACHMENT LIV

Project Data Sheet for Board of Trustees Approval

Healthy Community Center Renovation

OSU-210393 (REQ ID# SHA210004)

Project Location: Healthy Community Center (1039)

- approval requested and amount**

Construction w/contingency	\$4.7M
Total requested	\$4.7M

- project budget**

Professional services	\$0.4M
Construction w/contingency	\$4.7M
Total project budget	\$5.1M

- project funding**

Auxiliary Funds

- project schedule**

design	02/22 – 01/23
BoT construction approval	02/23
construction	04/23– 12/23
facility opening	01/24

- project delivery method**

General Contracting

- planning framework**

- The community center will be a valuable resource to support lifestyle changes that will transform the health of the community. The non-clinical space will complement the services provided by Outpatient Care East and University Hospital East.
- This project is included in the FY 2022 Capital Investment Plan.

- project scope**

- The project will repurpose a vacated library located at 1600 East Long Street. The renovation includes a cafe with prep kitchen, an innovation room for wellness and fitness initiatives, multipurpose community rooms, a demonstration kitchen, office area, new ADA restrooms and an exterior seating area.

- approval requested**

- Approval is requested to enter into construction contracts.



- project team**

University project manager:	Vetrano, Christina
AE/design architect:	Moody Nolan
General Contractor:	TBD

Project Data Sheet for Board of Trustees Approval

Martha Morehouse Tower HVAC Infrastructure

OSU-220060 (REQ ID# FAC220001)

Project Location: Morehouse Medical Plaza - Tower (881)

- approval requested and amount**

Construction w/contingency	\$13.4M
Total requested	\$13.4M
- project budget**

Professional services	\$2.5M
Construction w/contingency	\$14.9M
Total project budget	\$17.4M
- project funding**

Auxiliary Funds
- project schedule**

BoT professional services approval	08/21
design	01/22 – 02/23
BoT construction approval	02/23
construction - phased	5/23-10/24
- project delivery method**

Construction Manager at Risk
- planning framework**
 - In 2021, \$2.5M was approved for professional services through design development for HVAC infrastructure for the Tower.
 - In 2022, an additional \$1.5M was approved for increased professional services for HVAC infrastructure for the Tower and an early procurement for HVAC equipment.
 - This project is included in the FY 2022 Capital Investment Plan.
- project scope**
 - The project will provide HVAC infrastructure upgrades for floors 1-3, 9 and 10.
 - The construction approval requested will replace AHU's 1 and 2 that feed the first and second floors and core of the building, install new heating hot water piping in recent mechanical room building addition and upgrade infrastructure on floors 3, 9 and 10.
 - Construction is anticipated to be completed in 4 phases starting in May of 2023 and ending in October of 2024. Building operations will be maintained throughout construction.
- approval requested**
 - Approval is requested to increase construction contracts



-
- project team**

University project manager:	Radabaugh, Alexandra
AE/design architect:	Wellgoly
CM at Risk or Design Builder:	Barton Malow

Project Data Sheet for Board of Trustees Approval

The James Outpatient Care

OSU-180390 (CNI#13000189, 18000175, 18000156)

Project Location: Kenny Road and Carmack Road

• approval requested and amount

Construction w/contingency	\$7.0M
Total requested	\$7.0M

• project budget

Professional services	\$27.9M
Construction w/contingency	\$326.1M
ENGIE Scope	\$2.5M
Total project budget	\$356.5M

• project funding

Auxiliary funds
Fundraising
Partner funds (Nationwide Children's Hospital & OSEP/ENGIE funds)

• project schedule

BoT professional services approval	11/18
design/bidding	12/18 – 7/20
BoT construction approval – garage	11/19
BoT construction approval – amb/proton	2/20
construction	5/20 – 4/23
facility opening – garage/ambulatory	7/23
facility opening – proton	10/23

• project delivery method

Construction Manager at Risk

• planning framework

- The project is included in the FY 2019 and FY 2020 Capital Investment Plans. The FY 2023 Capital Investment Plan will be amended to include the proposed increase.
- Consistent with the University and Wexner Medical Center strategic plans.

• project scope

- The proposed increase will settle subcontractor claims and provide additional construction administration support through project completion.
- The project will construct a 385,000 square foot cancer-focused ambulatory facility, including a 65,000 square foot proton therapy center and a 640-space parking garage.
- The proton therapy treatment facility in partnership with Nationwide Children's Hospital, is the first of its kind in central Ohio that will focus on leading edge cancer treatments and research in flash technology.

• approval requested

- Approval is requested to increase construction contracts
- Approval is requested to amend the FY 2023 Capital Investment Plan



• project team

University project manager:	Allen, Shaun
AE/design architect:	Perkins and Will / DGI Group
CM at Risk or Design Builder:	Boldt / Linbeck